House of Commons
Work and Pensions Committee

European Social Fund

Eighth Report of Session 2017–19

Report, together with formal minutes relating to the report

Ordered by the House of Commons
to be printed 28 March 2018
**Work and Pensions Committee**

The Work and Pensions Committee is appointed by the House of Commons to examine the expenditure, administration, and policy of the Department for Work and Pensions and its associated public bodies.

**Current membership**

- **Rt Hon Frank Field MP (Labour, Birkenhead)** (Chair)
- **Heidi Allen MP (Conservative, South Cambridgeshire)**
- **Andrew Bowie MP (Conservative, West Aberdeenshire and Kincardine)**
- **Jack Brereton MP (Conservative, Stoke-on-Trent South)**
- **Alex Burghart MP (Conservative, Brentwood and Ongar)**
- **Neil Coyle MP (Labour, Bermondsey and Old Southwark)**
- **Emma Dent Coad MP (Labour, Kensington)**
- **Ruth George MP (Labour, High Peak)**
- **Nigel Mills MP (Conservative, Amber Valley)**
- **Steve McCabe MP (Labour, Birmingham, Selly Oak)**
- **Chris Stephens MP (Scottish National Party, Glasgow South West)**

**Powers**

The Committee is one of the departmental select committees, the powers of which are set out in House of Commons Standing Orders, principally in SO No 152. These are available on the internet via [www.parliament.uk](http://www.parliament.uk).

**Publication**

Committee reports are published on the publications page of the Committee's website and in print by Order of the House.

Evidence relating to this report is published on the inquiry page of the Committee’s website.

**Committee staff**

The current staff of the Committee are Adam Mellows-Facer (Clerk), Katy Stout (Second Clerk), Libby McEnhill (Committee Specialist), Rod Mclnnes (Committee Specialist), Tom Tyson (Committee Specialist), Jessica Bridges-Palmer (Senior Media and Policy Officer), Esther Goosey (Senior Committee Assistant), Michelle Garratty (Committee Assistant) and Ellen Watson (Assistant Policy Analyst).

**Contacts**

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# Contents

Summary 3
1 The European Social Fund 4

Conclusions and recommendations 11

Formal minutes 12

Witnesses 13

Published written evidence 13

List of Reports from the Committee during the current Parliament 14
The European Social Fund (ESF) is a vital resource. It provides £500 million worth of employment and skills support funding every year for some of the UK’s most disadvantaged people and communities. When the UK leaves the EU, it will have to decide how to sustain this support. The Government has pledged to create a UK Shared Prosperity Fund (UKSPF) serving a similar purpose to current EU funding. Beyond that the future is uncertain.

The ESF has great strengths. It offers dedicated funding for people and communities poorly served or neglected by mainstream employability services—distinct from funding for other growth-boosting investments such as infrastructure. It also allows local areas to fund both long-term strategies and “fire-fighting” local crises such as the collapse of a major employer. Government should commit to maintaining both of these features within the UKSPF.

But the ESF also has real weaknesses. Current structures create funding siloes, preventing providers from delivering the comprehensive programmes that many of those they support really need. Government should create a new, arm’s length body—or create an arrangement with an existing one—to hold the new fund’s budget and integrate existing funding streams and objectives. The ESF is also mired in inordinate bureaucracy. At worst this can prevent small, specialist, local organisations, that have so much to contribute, accessing it at all. The UK replacement must pare back the unnecessary paperwork and focus on what really matters: delivering good value for money and innovative, life-changing support.

The UK has a historic opportunity to redesign the ESF entirely in its national interests: plugging skills gaps, increasing productivity and lifting up disadvantaged communities. But there is still much detailed design work to be done. Government does not have time on its side to complete this and ensure a seamless transition. The consequences of a gap in provision—for providers, for local areas, and for individuals—would be disastrous. The UK could create a truly world-leading successor fund that is the envy of Europe—but it must act fast.
1 The European Social Fund

1. The European Social Fund (ESF) is a vastly important resource. It provides £500 million per year of funding, helping people in some of the UK’s most disadvantaged communities. The programmes it funds deliver employment and skills support to people who are poorly served or neglected by mainstream provision. This includes disabled people, offenders and prison leavers, the long-term unemployed and people with multiple barriers to work. When the UK leaves the EU, the Government will have to decide how to sustain this support. In 2016, the Chancellor of the Exchequer announced that Government would continue to fund existing ESF programmes scheduled to finish after Brexit. Beyond that, the future is uncertain.

Box 1: Examples of ESF-funded programmes

The Bad Boys Bakery is a working bakery located in Brixton prison. It is run by Working Links and co-financed by the National Offender Management Service and the ESF. It provides skills training and work experience to offenders, improving their chances of securing a good job on release. It has led to a dramatic cut in reoffending rates. On average, 47% of ex-offenders reoffend within twelve months of release from prison. For participants of Bad Boys Bakery, that figure is just 3%.3

Aim4Work supports adults in London who are unemployed and have common mental health conditions. The service is based on the principles of the Individual Placement and Support model, recognised for its effectiveness in supporting people with mental health conditions into sustained employment. Individuals eligible for the programme can self-refer or come through clinical channels, Jobcentre Plus or local authority services. Aim4Work is delivered by Shaw Trust and its partner organisations: City and Hackney Mind, Resources Plus, the Bromley by Bow Centre and the South West London and St Georges Mental Health NHS Trust.4

The Single Parent Employment Pathway, managed by Gingerbread, supports single parents into employment, education and training in the Liverpool City Region. Individual advice and guidance sessions with a support worker help each participant to identify their needs. They are then offered opportunities including volunteering, “Job Clubs” including CV writing and interview skills, and skills and educational support. The project exceeded its targets with 210 single parents taking part by January 2017. Forty of those found employment. By the end of the project in 2018 Gingerbread expect that 460 single parents will have taken part, with 40% moving into employment and 60% going onto further training.5

2. The Government has committed to a “UK Shared Prosperity Fund” (UKSPF) which will serve a similar purpose to the existing European Structural and Investment Funds (ESI)—of which ESF is one). The 2017 Conservative manifesto suggested the UKSPF would be “cheap to administer, low in bureaucracy and targeted where it is needed most”.7

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1 BEIS, European Regional Development Fund and European Social Fund: allocations 2014 to 2020, June 2013
2 HM Treasury and DExEU, Further certainty on EU funding for hundreds of British projects, October 2016
3 European Commission, Brixton prison bakery to expand, January 2015
4 Shaw Trust, Aim4Work, March 2018
5 Liverpool Local Enterprise Partnership, Single Parent Employment Pathway, January 2016
6 PMO, UK government financial support for Northern Ireland, December 2017
7 Conservative Party, Forward together: our plan for a stronger Britain and a prosperous future (2017 manifesto)
But detailed design proposals have not been forthcoming. Witnesses told us that the UK has an “absolutely world-class” employment support industry. Properly utilised, that industry could play a key role in boosting productivity and addressing skills gaps when the UK leaves. The current ESF is bureaucratic, inhibiting its effectiveness and efficiency. Freed from these constraints, the UK could seize the opportunity Brexit offers to build a truly world-leading successor to the ESF.

The need to act now

3. Above all else, witnesses told us the transition between current and future funding must be seamless and immediate. The “nightmare scenario”—for service users, local authorities, Local Enterprise Partnerships (LEPs) and support providers—is a gap in funding. Graham Parry of Groundwork, a provider, gave a stark warning of the consequences of a gap. He explained: “you will lose infrastructure, you will lose knowledge, you will lose delivery, you will lose support for clients and you will lose organisations”. Brian Bell, of provider Working Links, emphasised existing expertise that has taken a “long, long time to develop [… ] will go quickly if we are not careful”. The impact on beneficiary regions could be “catastrophic”, with some areas “hit very hard”. This scenario would have serious implications for Britain’s ability to implement an improved replacement, severely damaging and weakening the organisations that must be involved in delivering it. Elizabeth Chamberlain, Head of Policy at NVCO—a representative group for the voluntary sector—cautioned that failure to replace the fund would lead to “serious consequences [for] our country’s agenda for economic growth and social cohesion”. She urged Government to take “swift action”.

4. The Department told us that the Government plans to hold a public consultation on the future of the ESF “later this year”. It did not commit to a timeframe. In the meantime, however, it assured us that “urgent attention” is being devoted to the issue of a replacement. Sam Windett, Head of Policy at ERSA—the trade body for employment support providers—explained that time is of the essence in designing a new system. This is especially so if a gap in provision is to be avoided and if the replacement is to really address the ESF’s current weaknesses. She explained: “the issue we have in designing a world-class system is time [… ] the Government has to get on with it if we are going to have something set up after”.

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8 Letter from Minister for Employment to the Chair of the Work and Pensions Committee, March 2018
9 Q29 (Brian Bell)
10 Q26–29 (Graham Parry, Brian Bell, Steve Hawkins, Richard Clifton), Q31 (Stella Manzie), Q42 (Sam Windett and Elizabeth Chamberlain). LEPs are non-statutory partnerships between local authorities and businesses. There are 39 LEPs in England and Wales, which often group together and split local authority boundaries. Current ESF funding is notionally allocated to LEPs.
11 Q26 (Graham Parry)
12 Q29 (Brian Bell)
13 Q31 (Stella Manzie)
14 ERSA, Government urged to act now to boost disadvantaged communities post-Brexit, February 2018
15 Letter from Minister for Employment to the Chair of the Work and Pensions Committee, March 2018
16 Q58 (Sam Windett)
A separate, single pot

5. The ESF is one of five separate ESI funds, and the only one of these dedicated to employment and skills support for disadvantaged groups.17 It is not yet clear whether there will be separate pot for this kind of employment support in the UKSPF (as the current ESF provides) or whether all five ESI funds will be amalgamated into one. Witnesses including Shaw Trust, a current provider of ESF-funded and mainstream employment support, told us that a “ringfenced fund” for non-mainstream employment support must be maintained.18 This would mitigate against crucial employment support resources instead being directed to other purposes, such as infrastructure or business facilities.19 This kind of investment is undoubtedly important for local growth. It serves a very different purpose and constituenty of people to ESF, however. Beneficiaries of that fund are often some distance from the labour market. They require intensive support to help them move closer. Witnesses feared that failing to protect ESF-type funding for hard-to-reach groups would result in a missed opportunity to address current skills gaps and productivity challenges.20

6. People with complex needs often require multiple types of support to get them ready for and into work. Steve Hawkins, Chief Executive of Pluss, a specialist disability employment support charity, explained that they help people with an “awful lot” of issues in addition to physical and mental health problems. He listed:

Rural isolation, for example, where people are further away and require additional support, whether it be housing issues, transportation needs, training or confidence building, a whole range of things that need to be addressed fundamentally before they are in a position to sit in front of an interview panel and secure a job.

7. ESF currently effectively supports some holistic, integrated programmes. We heard, however, that reconsidering how and where funding is held could make it easier to deliver this kind of support. Normally, ESF will only pay 50% to 80% of project costs.21 National co-financing organisations therefore match the cost of funding. The Department for Work and Pensions is one of the largest current co-funders. It co-funds projects focused on employability and sustaining employment. Large amounts of co-funding are also provided by the Skills Funding Agency (skills training) and the Big Lottery Fund (projects that tackle poverty and promote social inclusion). We heard this approach—with parts of the budget being held by different bodies and orientated to different outcomes—produces silos and insufficient flexibility to deliver the “truly wrap-around support an individual would need”.22 Working Links’ Brian Bell suggested a future fund should “lift the commissioning up to a level where they can join the funding together”.23 Graham Parry agreed, telling us that “multidisciplinary agencies [ … ] who wanted to deliver across the whole spectrum of need” had previously proven a good location for funds.24 The Department told us that...
the question of whether the fund could be held by a single non-departmental public body is one it is currently considering. It does not, however, have a “definitive view” on this yet. We heard wide agreement that a “single pot” of post-ESF funding, allocated largely according to local needs, offered the best way forward.

**Flexibility and planning**

8. Allocations of ESF funds are based on whether an area or region is designated by the EU as “more developed”, “less developed” or in “transition”. Since 2014, Britain has chosen to allocate the funds to Local Enterprise Partnerships—LEPs. Each LEP receives a notional allocation—a hypothetical amount it can draw down on a project-by-project basis—depending on the development status of the region it is in. This targeted allocation of funding is intended to help boost growth and productivity in less developed areas, and to improve social cohesion. The spend per head in each region therefore varies widely. Combined ESF and ERDF spending per head in the South East is €19 less than the national average, for example. In Wales, it is €87 more. We heard it is important that a successor to the ESF retains its local focus, allocating funding according to need to ensure that all local economies have the resources to grow and prosper post-Brexit. The Local Government Association explained the benefits of localised funding, which offers:

> Maximum flexibility to target need and tailor provision, to stimulate growth in local areas and contribute to the national economy supporting responsiveness to local need and allowing tailoring based on local expertise.

9. Local control over funding priorities can also help enable small, specialist organisations to benefit from funding. A working group of employment support and voluntary organisations led by ERSA and NVCO concluded that these organisations are a key part of engaging “traditionally hard-to-reach groups” who national programmes struggle to reach. They argued that “disadvantaged groups often know and trust local service providers”, while such organisations often have a strong, nuanced understanding of the challenges these communities face. A “mixed economy”, comprising complementary localised funding under a wider, national or regional “umbrella” of programmes helps ensure that no person, or community, is cut off from support. Accordingly, Groundwork London explained that one of their greatest fears was that a successor would:

> All get subsumed into … Nationally run programmes, where a small number of people are deciding what is needed out there in very disparate communities for people with very disparate lives.

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25 Letter from Minister for Employment to the Chair of the Work and Pensions Committee, March 2018
26 Local Government Association, Beyond Brexit: future of funding currently sourced from the EU, July 2017; ERSA and NVCO, Future employment and skills training for disadvantaged groups: a successor to the ESF, December 2017; Q58–59 (Sam Windett, Elizabeth Chamberlain), Q34 (Lloyd Broad)
27 Less developed regions have GDP per person of less than 75% of the EU average. Transition regions have 75%-90%, and more developed regions have over 90%.
28 BEIS, European Regional Development Fund and European Social Fund: allocations 2014 to 2020, June 2013
29 Ayres, S. and Brien, P., UK funding from the EU, House of Commons Library briefing paper 7847, January 2018
30 Local Government Association, Beyond Brexit, p.14; Q34 (Sandra Rothwell, Stella Manzie)
31 ERSA and NVCO, Future employment and skills training for disadvantaged groups, p.7
32 Q19 (Richard Clifton)
33 Q26 (Graham Parry)
10. The range of different challenges local areas can face mean it is important that a successor provides a blend of short-term and longer-term funding. Stella Manzie CBE, interim Chief Executive of Birmingham City Council, suggested quick, responsive “fire-fighting” capacity should be built in. The ESF has proven in the past to be an important resource in responding to local crises. She gave the example of the collapse of MG Rover in Birmingham in 2005.\(^{34}\) The Council was able to put together a taskforce to support 6,000 newly unemployed workers, with ESF a “critical factor and catalyst” in this response. As a result of marshalling this resource quickly and effectively, 90% of the affected workers moved into other work, training or education.

11. Stella Manzie also explained, however, that as well as fire-fighting, ESF allows for strategic planning, tackling structural weaknesses and skills deficits in local economies. It is not a “fly by night” fund.\(^{35}\) It is currently allocated in seven-year cycles. Although the ERSA/NCVO working group defined “long term funding” as three years or more, other witnesses suggested longer blocks were preferable.\(^{36}\) Lloyd Broad, Head of European Affairs at Birmingham City Council, explained up to ten years might be advantageous.\(^{37}\) This would allow the time to build lasting delivery partnerships, provide financial certainty to providers and ensure continuity of support for service users. Sandra Rothwell, Chief Executive of Cornwall and Isles of Scilly (CiS) LEP suggested that administrative savings would result from longer funding cycles. She told us that “if we are designing something that every one or two or three years we have to keep reinventing [ … ] that is expensive if nothing else”.\(^{38}\)

Reducing bureaucracy and ensuring value for money

12. The Department told us it will prioritise minimising bureaucracy and creating an administratively simple programme in designing ESF’s successor.\(^{39}\) This is much needed. The ERSA/NVCO working group said ESF bureaucracy has prevented providers delivering support programmes to their full potential.\(^{40}\) Witnesses complained of “absolutely enormous” “lengthy” and “time-consuming” stacks of paperwork that have a real impact on their capacity to deliver support face-to-face with clients.\(^{41}\) This presents a problem for small, specialist organisations in particular. Pluss’s Steve Hawkins told us that “whether you are a two-man organisation or a 2,000-person organisation” the bureaucratic requirements are the same. For smaller organisations, “the overhead burden can be really, really high”. In some cases, it is “prohibitive”.\(^{42}\) ERSA’s Sam Windett told us such organisations provide crucial expertise in supporting people with complex circumstances. This requires a “plethora” of specialisms. The Department, too, recognised that these organisations are “uniquely placed to get the best results” for people using ESF provision. Yet current ESF arrangements make it difficult for the organisations that have this expertise to access funding.\(^{43}\)

\(^{34}\) Q31–32 (Stella Manzie and Lloyd Broad)  
\(^{35}\) Q34 (Stella Manzie)  
\(^{36}\) ERSA and NVCO, Future employment and skills training for disadvantaged groups, p.10  
\(^{37}\) Q40 (Lloyd Broad)  
\(^{38}\) Q37 (Sandra Rothwell)  
\(^{39}\) Letter from Minister for Employment to the Chair of the Work and Pensions Committee, March 2018  
\(^{40}\) ERSA and NVCO, Future employment and skills training for disadvantaged groups, p.13  
\(^{41}\) Q40 (Sam Windett), Q51 (Kayleigh Wainwright), Q22 (Richard Clifton)  
\(^{42}\) Q21 (Steve Hawkins)  
\(^{43}\) Q52 (Sam Windett). See also: Q18–22 (Richard Clifton, Brian Bell, Steve Hawkins, Graham Parry), Q35–39 (Stella Manzie, Sandra Rothwell), Q46 (Elizabeth Chamberlain)
13. Existing co-financing organisations have strong networks and experience of funding both large and small projects. We heard that the Big Lottery Fund, in its pre-ESF “Talent Match” programme, struck a good balance between ensuring accountability for funds and limiting the bureaucratic burden on providers. Features that had worked well included:

- A finance model where 50% of fees were paid to providers up-front as a service fee and 50% provided on a payment by results basis. This ensured providers had sufficient working capital, covering overheads and running costs—particularly important for smaller providers—but also incentivised good performance.
- The flexibility to move funds from one budget heading to another within the programme to meet changing circumstances or unforeseen barriers, enabling flexibility in provision.
- The ability to create special funds to meet specific need: for example, wage funds to underpin effective employment placements.

14. Replacing ESF would be no small investment. In 2007 to 2013, the previous tranche of funding, the total value of EU and national matched funding was €8.6 billion. Yet despite the large sums of money involved, we heard that there is insufficient emphasis on value for money, and a lack of attention paid to learning from the programmes that are delivered. Witnesses told us a successor should require greater emphasis on ensuring good returns on its investments. We also heard that the fund has great potential to act as a “test bed” for new, innovative programmes. Learning from those programmes could be disseminated, and used in improving mainstream, large-scale support. This opportunity to systematically learn is currently being missed because ESF’s bureaucratic structures are heavy on process and light on evaluation. ERSA explained that there are “inordinate amounts of paperwork […] but very little evaluation and comparison of the diversity of projects”. The result is a thorough audit trail, but without the means to measure programme outcomes and value for money. Sandra Rothwell suggested this might be accounted for in the “technical assistance” used to run a successor fund. She proposed it “does not need a lot of funding”, but is “essential to understanding that added value” that ESF-type investments can bring.

15. The UK has a historic opportunity to design a truly world-class successor to the European Social Fund. It will be free to design employment support funding entirely in its national interests: plugging skills gaps, boosting productivity and lifting up disadvantaged communities. Its replacement fund could be the envy of Europe. But time is not on the Government’s side. It must act now to guarantee certainty for providers and communities and avoid a potentially disastrous interruption in funding.

16. The European Social Fund has real strengths. It also has weaknesses that a UK successor must address. Retaining a separate budget within the UK Shared Prosperity Fund (UKSPF) to support disadvantaged communities and groups is essential. This budget should remain separate but complementary to national provision, funding both...
long-term strategies for local areas and “fire-fighting” responses to local crises. The new fund should remove the siloes that prevent truly wrap-around, holistic support reaching communities and individuals. It must also pare back the inordinate time-consuming paperwork that accompanies the current fund. At worst, this prevents small, specialist organisations, that have so much to contribute, participating at all. At best it is a drain on resources that would better be spent delivering innovative, life-changing and productivity boosting support.

17. We recommend the Government proceed urgently with detailed design of a successor to the European Social Fund so that there is no gap between existing and new funding streams. This should include:

   a) establishing a new arm’s length body, or creating an arrangement with an existing one, to hold the fund’s budget, dovetailing existing funding streams so programmes can meet effectively all of their participants’ needs;

   b) retaining a separate fund within the UKSPF for employment support. The separate fund should focus on innovative projects that offer work opportunities and skills development to disadvantaged groups (for example, disabled people) in areas of clear economic and social need.

   c) ensuring flexibility of local funding mechanisms for both longer-term (with funding cycles of at least seven years, as in the current fund) and short-term programmes; and

   d) reducing overall bureaucracy for providers enabling them to focus on what really matters: value for money, building understanding of “what works” in employment support, and fostering new entrants.

These features are vital to the success of a replacement fund. But they would also have wider political resonance. They would show Government is committed to joined-up policymaking and breaking down silos, enabling better use of public money to meet clearly defined policy goals. We recommend the Department set out how it will meet these objectives, and a timetable for doing so, in response to this report.
Conclusions and recommendations

The European Social Fund

1. The UK has a historic opportunity to design a truly world-class successor to the European Social Fund. It will be free to design employment support funding entirely in its national interests: plugging skills gaps, boosting productivity and lifting up disadvantaged communities. Its replacement fund could be the envy of Europe. But time is not on the Government’s side. It must act now to guarantee certainty for providers and communities and avoid a potentially disastrous interruption in funding. (Paragraph 15)

2. The European Social Fund has real strengths. It also has weaknesses that a UK successor must address. Retaining a separate budget within the UK Shared Prosperity Fund (UKSPF) to support disadvantaged communities and groups is essential. This budget should remain separate but complementary to national provision, funding both long-term strategies for local areas and “fire-fighting” responses to local crises. The new fund should remove the siloes that prevent truly wrap-around, holistic support reaching communities and individuals. It must also pare back the inordinate time-consuming paperwork that accompanies the current fund. At worst, this prevents small, specialist organisations, that have so much to contribute, participating at all. At best it is a drain on resources that would better be spent delivering innovative, life-changing and productivity boosting support. (Paragraph 16)

3. We recommend the Government proceed urgently with detailed design of a successor to the European Social Fund so that there is no gap between existing and new funding streams. This should include:
   a) establishing a new arm’s length body, or creating an arrangement with an existing one, to hold the fund’s budget, dovetailing existing funding streams so programmes can meet effectively all of their participants’ needs;
   b) retaining a separate fund within the UKSPF for employment support. The separate fund should focus on innovative projects that offer work opportunities and skills development to disadvantaged groups (for example, disabled people) in areas of clear economic and social need.
   c) ensuring flexibility of local funding mechanisms for both longer-term (with funding cycles of at least seven years, as in the current fund) and short-term programmes; and
   d) reducing overall bureaucracy for providers enabling them to focus on what really matters: value for money, building understanding of “what works” in employment support, and fostering new entrants.

4. These features are vital to the success of a replacement fund. But they would also have wider political resonance. They would show Government is committed to joined-up policymaking and breaking down silos, enabling better use of public money to meet clearly defined policy goals. We recommend the Department set out how it will meet these objectives, and a timetable for doing so, in response to this report. (Paragraph 17)
Formal minutes

Wednesday 28 March 2018

Members present:

Rt Hon Frank Field, in the Chair

Jack Brereton    Steve McCabe
Alex Burghart    Chris Stephens
Ruth George

Draft report (European Social Fund), proposed by the Chair, brought up and read.

Ordered, That the draft Report be read a second time, paragraph by paragraph.

Paragraphs 1 to 17 read and agreed to.

Summary agreed to.

Resolved, That the Report be the Eighth Report of the Committee to the House.

Ordered, That the Chair make the Report to the House.

Ordered, That embargoed copies of the Report be made available, in accordance with the provisions of Standing Order No. 134.

[Adjourned till Wednesday 18 April at 9:15]
Witnesses

The following witnesses gave evidence. Transcripts can be viewed on the inquiry publications page of the Committee’s website.

Wednesday 28 February 2018

**Richard Clifton**, Integrated Services Director, Shaw Trust, **Steve Hawkins**, Chief Executive Officer, Pluss, **Graham Parry**, Director of Youth, Employment and Skills, Groundwork London, and **Brian Bell**, Managing Director, Working Links Q1–29

**Sandra Rothwell**, Chief Executive, Cornwall and Isles of Scilly Local Enterprise Partnership, **Stella Manzie CBE**, Chief Executive, Birmingham City Council, and **Lloyd Broad**, Head of European Affairs, Birmingham City Council Q30–40

**Sam Windett**, Head of Policy, Employment Related Services Association, **Elizabeth Chamberlain**, Head of Policy, National Council for Voluntary Organisations, and **Kayleigh Wainwright**, Head of Membership and Policy, UK Youth Q41–63

Published written evidence

The following written evidence was received and can be viewed on the inquiry publications page of the Committee’s website.

ESF numbers are generated by the evidence processing system and so may not be complete.

1. Employment Related Services Association (ERSA) ([ESF0001](#))
List of Reports from the Committee during the current Parliament

All publications from the Committee are available on the publications page of the Committee’s website. The reference number of the Government’s response to each Report is printed in brackets after the HC printing number.

**Session 2017–19**

<table>
<thead>
<tr>
<th>Report Type</th>
<th>Title</th>
<th>HC Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>First Report</td>
<td>Universal Credit: the six week wait</td>
<td>HC 336</td>
</tr>
<tr>
<td>Second Report</td>
<td>A framework for modern employment</td>
<td>HC 352</td>
</tr>
<tr>
<td>Third Report</td>
<td>Protecting pensions against scams: priorities for the Financial Guidance and Claims Bill</td>
<td>HC 404 (HC 858)</td>
</tr>
<tr>
<td>Fourth Report</td>
<td>PIP and ESA assessments: claimant experiences</td>
<td>HC 355</td>
</tr>
<tr>
<td>Fifth Report</td>
<td>Universal Credit Project Assessment Reviews</td>
<td>HC 740</td>
</tr>
<tr>
<td>Sixth Report</td>
<td>British Steel Pension Scheme</td>
<td>HC 828</td>
</tr>
<tr>
<td>Seventh Report</td>
<td>PIP and ESA assessments</td>
<td>HC 829</td>
</tr>
<tr>
<td>Third Special Report</td>
<td>Disability employment gap: Government Response to the Committee’s Seventh Report of Session 2016–17</td>
<td>HC 652</td>
</tr>
<tr>
<td>Fourth Special Report</td>
<td>Victims of modern slavery: Government Response to the Committee’s Twelfth Report of Session 2016–17</td>
<td>HC 672</td>
</tr>
</tbody>
</table>